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NORTH CENTRAL HEALTH CARE FACILITIES Type: PSYCH County: Marathon

1100 LAKEVIEW DR Control: COUNTY Analysis Area: NORTH CENTRAL (6)

WAUSAU WI 54401 Reporting Period: 01/01/00 To 12/31/00 Volume Group: 3 (715) 848-4410

| | I | All Psychia | FY 2000 vs. 1999 | | |
|---------------------------------------|---------|-------------|------------------|---------|-------|
| Selected Utilizations Statistics | FY 2000 | Value | Ratio | FY 1999 | Ratio |
| Occupancy Rate (%) | | | | I | |
| Psychiatric | 35.9% | 67.7% | 0.53 | 38.9% | 0.92 |
| Alcoholism/chemical dependency | 0.0% | 41.6% | 0.00 | 0.0% | 0.00 |
| Total hospital | 35.9% | 66.5% | 0.54 | 38.9% | 0.92 |
| Average Census (Patients) | į | | | | |
| Psychiatric | 35.9 | 71.2 | 0.50 | 38.9 | 0.92 |
| Alcoholism/chemical dependency | 0.0 | 41.6 | 0.00 | 0.0 | 0.92 |
| Total hospital | 13.6 | 37.5 | 0.36 | 14.8 | 0.80 |
| Average Length of Stay (Days) | į | | | İ | |
| Psychiatric | 5.1 | 19.5 | 0.26 | 5.3 | 0.96 |
| Alcoholism/chemical dependency | 0.0 | 5.5 | 0.00 | 0.0 | 0.00 |
| Total hospital | 5.1 | 9.0 | 0.56 | 5.3 | 1.00 |
| Outpatient Visits | į | | | į | |
| Non-emergency visits | 135,293 | 23,769 | 5.69 | 131,304 | 1.03 |
| Emergency visits | 143 | 1,859 | 0.08 | 150 | 0.95 |
| Full-time Equivalents (FTEs) | į | | | į | |
| Administrators | 1 | 6 | 0.08 | 1 | 1.00 |
| Nurses, licensed | 26 | 40 | 0.64 | 25 | 1.00 |
| Psychologists | 12 | 4 | 2.83 | 12 | 1.00 |
| Social workers | 20 | 15 | 1.34 | 20 | 1.00 |
| All other personnel | 208 | 126 | 1.66 | 210 | 0.99 |
| Total FTEs | 271 | 208 | 1.30 | 273 | 1.00 |
| FTEs per 100 Patient Census (Adjusted | d) İ | | | į | |
| Administrators | 1 | 8 | 0.11 | j 1 | 1.01 |
| Nurses, licensed | 45 | 51 | 0.89 | 44 | 1.02 |
| Psychologists | 21 | 5 | 3.92 | 21 | 1.01 |
| Social workers | 35 | 19 | 1.86 | 35 | 1.01 |
| All other personnel | 368 | 160 | 2.29 | 366 | 1.01 |
| Total FTEs | 478 | 265 | 1.80 | 475 | 1.01 |

Total Hospital: Contract with: Beds set up and staffed 38 Health maintenance

Discharges 987 organization (HMO) YES

Inpatient days 4,995 Preferred Provider

organization (PPO) YES

Inpatient Service Area

| Inpatient Service Area | Level of Service* | Beds Set Up and Staffed 12/31/00 | Discharges and Transfers** | Patient Days of Care | Occupancy Rate (%) | Average Census (Patients) | Average Length of Stay (Days) |
|---|----------------------|-------------------------------------|-------------------------------|-------------------------|-----------------------|---------------------------|-------------------------------|
| General Medical-Surgical: | | | | | | | |
| Adult medical-surgical, acute | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Orthopedic | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Rehab. and physical medicine | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Hospice | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Acute long term care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Other acute | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Pediatric, acute | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Obstetrics | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Psychiatric | 1 | 38 | 987 | 4,995 | 35.9% | 13.6 | 5.1 |
| Alcoholism/chemical dependency ICU/CCU: | 2 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Medical-surgical intensive care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Cardiac intensive care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Pediatric intensive care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Burn care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Mixed intensive care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Step-down (special care) | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Neonatal intensive/intermediate car | re 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Other intensive care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Subacute care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Other inpatient | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |

Note: data should be used only in rows; do not summarize columns.

^{**} Transfers, which may be estimated, refer only to those between units.

| Occupation | Number Full-Time | Number Part-Time | Number FTE | Occupation | Number Full-Time | Number Part-Time | Number FTE |
|------------------------------------|---------------------|---------------------|---------------|---------------------------------------|---------------------|---------------------|---------------|
| Administrators/asst. administrator | s 0 | 1 | 1 | Radiological services personnel | 0 | 2 | 1 |
| Physicians and dentists | 4 | 0 | 4 | Occupational therapists | 0 | 4 | 3 |
| Medical and dental residents | 0 | 0 | 0 | Occupational therapy assistants/aides | 0 | 7 | 3 |
| Registered nurses | 11 | 14 | 21 | Physical therapists | 0 | 2 | 0 |
| Certified nurse midwives | 0 | 0 | 0 | Physical therapy assistants/aides | 0 | 2 | 1 |
| Licensed practical nurses | 2 | 4 | 5 | Recreational therapists | 0 | 2 | 1 |
| Ancillary nursing personnel | 33 | 8 | 37 | Psychologists | 12 | 0 | 12 |
| Physician assistants | 0 | 1 | 0 | Social workers | 20 | 0 | 20 |
| Nurse Practitioners | 0 | 0 | 0 | All other health professionals | 67 | 18 | 74 |
| Medical records personnel | 1 | 1 | 2 | All other personnel | 16 | 157 | 85 |
| Pharmacy personnel | 0 | 4 | 2 | | | | |
| Clinical laboratory personnel | 0 | 3 | 1 | TOTAL | 166 | 230 | 271 |

^{* 1=}Provided--Distinct Unit, 2=Provided--Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

| INCOME STATEMENT | | AS | SSETS | LIABILITIES AND FUND BALANCES | |
|---------------------------|--------------|----------------------------|--------------|------------------------------------|--------------|
| Gross patient revenue | \$12,288,336 | Cash and cash equivalents | \$ 1,806,995 | Current liabilities | \$ 5,765,631 |
| Less deductions | 5,070,793 | Net patient receivables | 1,130,182 | Long-term debt | 0 |
| Net patient revenue | 7,217,543 | Other receivables | 7,036,503 | Other liabilities | 165,253 |
| Plus other revenue | 23,257,148 | Land, bldgs and equip: Net | 7,935,739 | Subtotal | 5,930,884 |
| Total revenue | 30,474,691 | Other assets | 4,992,217 | | |
| Less expenses | 29,089,859 | | | Unrestricted fund balance | 16,970,752 |
| Nonoperating gains/losses | 451,966 | TOTAL ASSETS | \$22,901,636 | TOTAL LIABILITIES AND FUND BALANCE | 22,901,636 |
| NET INCOME \$ | 1,836,798 | | | Restricted fund balances | \$0 |

| Selected Financial Statistics FY 2000 Value Ratio FY 1999 Ratio | | | | All Psyc | chiatric Hospitals | FY 2000 vs. 1999 | |
|--|--|---------------------|---------|----------|--------------------|------------------|-------|
| Medicare (\$1,266,162) 10.3% 15.2% 0.68 13.1% 0.79 Medical Assistance (\$4,712,352) 18.3% 12.7% 2.80 35.4% 1.08 Commercial (\$1,510,942) 12.3% 34.0% 0.36 12.9% 0.95 All other (\$4,798,880) 39.1% 37.1% 1.05 38.5% 1.01 Deductions as % of Total Gross Patient Revenue Medicare (\$33,82,661) 2.9% 7.1% 0.41 6.8% 0.42 Medical Assistance (\$1,073,544) 8.7% 5.4% 1.61 5.2% 1.67 Commercial (\$1,073,544) 8.7% 5.4% 1.61 5.2% 1.67 Charity care (\$3,087,619) 25.1% 6.5% 3.87 26.7% 0.94 All other (\$362,200) 2.9% 1.1% 2.80 1.6% 1.81 Other Revenue and Net Gains or Losses 3.0% 1.33 42.4% 0.97 Other revenue as % of total revenue 76.3% 33.3% 2.29 74.2% 1.03 Expenses as % of retinces 3.0% | Selected Financial Sta | atistics | FY 2000 | Value | Ratio | FY 1999 | Ratio |
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| Medical Assistance | | | | 15.00 | 0.60 | 12.10 | 0. 00 |
| Commercial | | | | | | | |
| All other | | | | | | | |
| Deductions as % of Total Cross Patient Revenue | | | | | | 1 | |
| Medicare [\$358,266] 2.9\$ 7.1\$ 0.41 6.8\$ 0.43 Medical Assistance [\$1,073,544] 8.7\$ 5.4\$ 1.61 5.2\$ 1.67 Commercial [\$189,164] 1.5\$ 10.9\$ 0.14 2.1\$ 0.74 Charity care [\$3,087,619] 25.1\$ 6.5\$ 3.87 26.7\$ 0.94 All other [\$362,200] 2.9\$ 1.1\$ 2.80 1.6\$ 1.81 Other Revenue and Net Gains or Losses 0 1.6\$ 1.81 0.97 Other revenue as \$ of total revenue 76.3\$ 33.3\$ 2.29 74.2\$ 1.03 Expenses as \$ of Total Expenses 8.61 1.17 60.1\$ 0.97 1.06 Expenses as \$ of Total Expenses 8.1 1.17 60.1\$ 0.97 1.06 Supplies and services [\$10,784,016] 37.1\$ 45.2\$ 0.82 34.7\$ 1.07 Sad debt [\$5,00] 1.5\$ 3.3\$ 1.3\$ 4.7\$ 0.96 Bad debt | | | | 37.1% | 1.05 | 38.5% | 1.01 |
| Medical Assistance | | | | | | | |
| Commercial [\$189,164] 1.5% 10.9% 0.14 2.1% 0.74 Charity care [\$3,087,619] 25.1% 6.5% 3.87 26.7% 0.94 All other [\$362,200] 2.9% 1.1% 2.80 1.6% 1.81 Total deductions [\$5,070,793] 41.3% 30.9% 1.33 42.4% 0.97 Other revenue and Net Gains or Losses Other revenue as % of total revenue 76.3% 33.3% 2.29 74.2% 1.03 Net gains/losses as % of net income 24.6% 39.8% 0.62 23.3% 1.06 Expenses as % of rotal Expenses Salary/fringe benefits[\$17,000,184] 58.4% 50.1% 1.17 60.1% 0.97 Supplies and services[\$10,784,016] 37.1% 45.2% 0.82 34.7% 1.07 Capital component [\$1,307,520] 4.5% 3.3% 1.38 1.38 4.7% 0.96 Bad debt [\$-1,861] 0.0% 1.5% 0.98 8.85 3.0% 1.49 Total hospital profit margin 4.5% 0.5% 8.8% 6.99 3.9% 1.51 Return on equity 10.8% 5.5% 1.97 7.4% 1.47 Current ratio 2.6 2.3 31.1 1.84 65.8 0.87 Average payment period 74.8 22.7 3.30 93.2 0.80 Equity financing 74.1% 49.1% 1.51 68.9% 1.08 Long-term debt to equity ratio 0.0 0.6 2.3 0.00 87.8 0.97 Average payment period 74.18 49.1% 1.51 68.9% 1.08 1.09 1.09 1.09 1.09 1.09 1.09 1.09 1.09 | | | | | | | |
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| Net gains/losses as % of net income 24.6% 39.8% 0.62 23.3% 1.06 Expenses as % of Total Expenses S Salary/fringe benefits[\$17,000,184] 58.4% 50.1% 1.17 60.1% 0.97 Supplies and services[\$10,784,016] 37.1% 45.2% 0.82 34.7% 1.07 Capital component [\$1,307,520] 4.5% 3.3% 1.38 4.7% 0.96 Bad debt [\$-1,861] 0.0% 1.5% 0.00 0.6%01 Fiscal Statistics Operating margin 4.5% 0.5% 8.85 3.0% 1.49 Total hospital profit margin 5.9% 0.8% 6.99 3.9% 1.51 Return on equity 10.8% 5.5% 1.97 7.4% 1.47 Current ratio 2.6 2.3 1.10 2.0 1.29 Days in net patient accounts receivable 57.3 31.1 1.84 65.8 0.87 Average payment period 74.8 22.7 3.30 93.2 0.80 Equity financing 74.1% 49.1% 1.51 68.9% 1.08 Long-term debt to equity ratio 0.0 0.6 0.00 87.8 0.00 Times interest earned 0.0 2.3 0.00 87.8 0.00 Total asset turnover 1.3 3.2 0.42 1.3 1.04 Average age of plant: years 10.3 6.6 1.54 9.6 1.07 Increase (decrease) total net patient rev 1.1% -4.0% # 15.8% 0.07 Outp. gross rev (% of total gross pt. rev) 75.9% 43.8% 1.73 74.3% 1.02 Net Revenue Statistics Inpatient net revenue per discharge \$2,000 \$4.601 0.43 \$1,634 1.22 Inpatient net revenue per day \$395 \$476 0.83 \$310 1.28 | | | | | | ļ | |
| Expenses as % of Total Expenses Salary/fringe benefits[\$17,000,184] 58.4% 50.1% 1.17 60.1% 0.97 Supplies and services [\$10,784,016] 37.1% 45.2% 0.82 34.7% 1.07 Capital component [\$1,307,520] 4.5% 3.3% 1.38 4.7% 0.96 Bad debt [\$-1,861] 0.0% 1.5% 0.00 0.6%01 Fiscal Statistics Operating margin 4.5% 0.5% 8.85 3.0% 1.49 Total hospital profit margin 5.9% 0.8% 6.99 3.9% 1.51 Return on equity 10.6% 5.5% 1.97 7.4% 1.47 Current ratio 2.6 2.3 1.10 2.0 1.29 Days in net patient accounts receivable 57.3 31.1 1.84 65.8 0.87 Average payment period 74.8 22.7 3.30 93.2 0.80 Equity financing 74.1% 49.1% 1.51 68.9% 1.08 Long-term debt to equity ratio 0.0 0.6 0.00 0.00 Times interest earned 0.0.0 2.3 0.00 87.8 0.00 Total asset turnover 1.3 3.2 0.42 1.3 1.04 Average age of plant: years 10.3 6.6 1.54 9.6 1.07 Increase (decrease) total net patient rev 1.1% -4.0% # 15.8% 0.07 Net Revenue Statistics Inpatient net revenue per day \$395 \$476 0.83 \$310 1.28 | | | | | | | |
| Salary/fringe benefits[\$17,000,184] 58.4% 50.1% 1.17 60.1% 0.97 Supplies and services[\$10,784,016] 37.1% 45.2% 0.82 34.7% 1.07 Capital component [\$1,307,520] 4.5% 3.3% 1.38 4.7% 0.96 Bad debt [\$-1,861] 0.0% 1.5% 0.00 0.6%01 Fiscal Statistics Operating margin 4.5% 0.5% 8.85 3.0% 1.49 Total hospital profit margin 5.9% 0.8% 6.99 3.9% 1.51 Return on equity 10.8% 5.5% 1.97 7.4% 1.47 Current ratio 2.6 2.3 1.10 2.0 1.29 Days in net patient accounts receivable 57.3 31.1 1.84 65.8 0.87 Average payment period 74.8 22.7 3.30 93.2 0.80 Equity financing 74.1% 49.1% 1.51 68.9% 1.08 Long-term debt to equity ratio 0.0 0.6 0.0 0.0 0.0 0.0 Times interest earned 0.0 0.2 2.3 0.00 87.8 0.00 Total asset turnover 1.3 3.2 0.42 1.3 1.04 Average age of plant: years 10.3 6.6 1.54 9.6 1.07 Increase (decrease) total net patient rev 1.1% -4.0% # 15.8% 0.07 0.07 Net Revenue Statistics Inpatient net revenue per discharge \$2,000 \$4,601 0.43 \$1,634 1.22 Inpatient net revenue per day \$395 \$476 0.83 \$310 1.28 | | | 24.6% | 39.8% | 0.62 | 23.3% | 1.06 |
| Supplies and services [\$10,784,016] 37.1% 45.2% 0.82 34.7% 1.07 Capital component [\$1,307,520] 4.5% 3.3% 1.38 4.7% 0.96 Bad debt [\$-1,861] 0.0% 1.5% 0.00 0.6%01 Fiscal Statistics Operating margin 4.5% 0.5% 8.85 3.0% 1.49 Total hospital profit margin 5.9% 0.8% 6.99 3.9% 1.51 Return on equity 10.8% 5.5% 1.97 7.4% 1.47 Current ratio 2.66 2.3 1.10 2.0 1.29 Days in net patient accounts receivable 57.3 31.1 1.84 65.8 0.87 Average payment period 74.8 22.7 3.30 93.2 0.80 Equity financing 74.1% 49.1% 1.51 68.9% 1.08 Long-term debt to equity ratio 0.0 0.6 0.00 0.0 0.0 Times interest earned 0.0 2.3 0.00 87.8 0.00 Total asset turnover 1.3 3.2 0.42 1.3 1.04 Average age of plant: years 10.3 6.6 1.54 9.6 1.07 Increase (decrease) total net patient rev 1.1% -4.0% # 15.8% 0.07 Outpt. gross rev (% of total gross pt. rev) 75.9% 43.8% 1.73 74.3% 1.02 Net Revenue Statistics Inpatient net revenue per discharge \$2,000 \$4,601 0.43 \$1.634 1.22 Inpatient net revenue per day \$395 \$476 0.83 \$310 1.28 | | | I | | | | |
| Capital component [\$1,307,520] 4.5% 3.3% 1.38 4.7% 0.96 Bad debt [\$-1,861] 0.0% 1.5% 0.00 0.6%01 Fiscal Statistics Operating margin 4.5% 0.5% 8.85 3.0% 1.49 Total hospital profit margin 5.9% 0.8% 6.99 3.9% 1.51 Return on equity 10.8% 5.5% 1.97 7.4% 1.47 Current ratio 2.6 2.3 1.10 2.0 1.29 Days in net patient accounts receivable 57.3 31.1 1.84 65.8 0.87 Average payment period 74.8 22.7 3.30 93.2 0.80 Equity financing 74.1% 49.1% 1.51 68.9% 1.08 Long-term debt to equity ratio 0.0 0.6 0.00 0.00 Times interest earned 0.0 0.2 2.3 0.00 87.8 0.00 Total asset turnover 1.3 3.2 0.42 1.3 1.04 Average age of plant: years 10.3 6.6 1.54 9.6 1.07 Increase (decrease) total net patient rev 1.1% -4.0% # 15.8% 0.07 Outpt. gross rev (% of total gross pt. rev) 75.9% 43.8% 1.73 74.3% 1.02 Net Revenue Statistics Inpatient net revenue per day \$395 \$476 0.83 \$310 1.28 | | | | 50.1% | | | |
| Bad debt [\$-1,861] 0.0% 1.5% 0.00 0.6%01 Fiscal Statistics Operating margin 4.5% 0.5% 8.85 3.0% 1.49 Total hospital profit margin 5.9% 0.8% 6.99 3.9% 1.51 Return on equity 10.8% 5.5% 1.97 7.4% 1.47 Current ratio 2.6 2.3 1.10 2.0 1.29 Days in net patient accounts receivable 57.3 31.1 1.84 655.8 0.87 Average payment period 74.8 22.7 3.30 93.2 0.80 Equity financing 74.1% 49.1% 1.51 68.9% 1.08 Long-term debt to equity ratio 0.0 0.6 0.00 0.0 0.0 Times interest earned 0.0 2.3 0.00 87.8 0.00 Total asset turnover 1.3 3.2 0.42 1.3 1.04 Average age of plant: years 10.3 6.6 1.54 9.6 1.07 Increase (decrease) total net patient rev 1.1% -4.0% # 15.8% 0.07 Outpt. gross rev (% of total gross pt. rev) 75.9% 43.8% 1.73 74.3% 1.02 Net Revenue Statistics Inpatient net revenue per discharge \$2,000 \$4,601 0.43 \$1,634 1.22 Inpatient net revenue per day \$395 \$476 0.83 \$310 1.28 | | | | 45.2% | 0.82 | | |
| Fiscal Statistics | | | 4.5% | 3.3% | 1.38 | 4.7% | 0.96 |
| Operating margin 4.5% 0.5% 8.85 3.0% 1.49 Total hospital profit margin 5.9% 0.8% 6.99 3.9% 1.51 Return on equity 10.8% 5.5% 1.97 7.4% 1.47 Current ratio 2.6 2.3 1.10 2.0 1.29 Days in net patient accounts receivable 57.3 31.1 1.84 65.8 0.87 Average payment period 74.8 22.7 3.30 93.2 0.80 Equity financing 74.1% 49.1% 1.51 68.9% 1.08 Long-term debt to equity ratio 0.0 0.6 0.00 0.00 0.0 Times interest earned 0.0 2.3 0.00 87.8 0.00 Total asset turnover 1.3 3.2 0.42 1.3 1.04 Average age of plant: years 10.3 6.6 1.54 9.6 1.07 Increase (decrease) total net patient rev 1.1% -4.0% # 15.8% 0.07 Outpt. gross rev (% of total gross pt. rev) 75.9% 43.8% 1.73 74.3% 1.02 Net Revenue Statistics Inpatient net revenue per day \$395 \$476 0.83 \$1.634 1.22 Inpatient net revenue per day \$395 \$476 0.83 \$310 1.28 | | [\$-1,861] | 0.0% | 1.5% | 0.00 | 0.6% | 01 |
| Total hospital profit margin 5.9% 0.8% 6.99 3.9% 1.51 Return on equity 10.8% 5.5% 1.97 7.4% 1.47 Current ratio 2.6 2.3 1.10 2.0 1.29 Days in net patient accounts receivable 57.3 31.1 1.84 65.8 0.87 Average payment period 74.8 22.7 3.30 93.2 0.80 Equity financing 74.1% 49.1% 1.51 68.9% 1.08 Long-term debt to equity ratio 0.0 0.6 0.00 0.0 0.0 Times interest earned 0.0 2.3 0.00 87.8 0.00 Total asset turnover 1.3 3.2 0.42 1.3 1.04 Average age of plant: years 10.3 6.6 1.54 9.6 1.07 Increase (decrease) total net patient rev 1.1% -4.0% # 15.8% 0.07 Outpt. gross rev (% of total gross pt. rev) 75.9% 43.8% 1.73 74.3% 1.02 Net Revenue Statistics Inpatient net revenue per day \$395 \$4766 0.83 \$1,634 1.22 Inpatient net revenue per day \$395 \$4766 0.83 \$310 1.28 | Fiscal Statistics | | | | | | |
| Return on equity 10.8% 5.5% 1.97 7.4% 1.47 Current ratio 2.6 2.3 1.10 2.0 1.29 Days in net patient accounts receivable 57.3 31.1 1.84 65.8 0.87 Average payment period 74.8 22.7 3.30 93.2 0.80 Equity financing 74.1% 49.1% 1.51 68.9% 1.08 Long-term debt to equity ratio 0.0 0.6 0.0 0.0 0.0 0.0 Times interest earned 0.0 2.3 0.00 87.8 0.00 Total asset turnover 1.3 3.2 0.42 1.3 1.04 Average age of plant: years 10.3 6.6 1.54 9.6 1.07 Increase (decrease) total net patient rev 1.1% -4.0% # 15.8% 0.07 Outpt. gross rev (% of total gross pt. rev) 75.9% 43.8% 1.73 74.3% 1.02 Net Revenue Statistics Inpatient net revenue per discharge \$2,000 \$4,601 0.43 \$1,634 1.22 Inpatient net revenue per day \$395 \$476 0.83 \$310 1.28 | Operating margin | | 4.5% | 0.5% | 8.85 | 3.0% | 1.49 |
| Current ratio 2.6 2.3 1.10 2.0 1.29 Days in net patient accounts receivable 57.3 31.1 1.84 65.8 0.87 Average payment period 74.8 22.7 3.30 93.2 0.80 Equity financing 74.1% 49.1% 1.51 68.9% 1.08 Long-term debt to equity ratio 0.0 0.6 0.00 0.00 0.00 Times interest earned 0.0 2.3 0.00 87.8 0.00 Total asset turnover 1.3 3.2 0.42 1.3 1.04 Average age of plant: years 10.3 6.6 1.54 9.6 1.07 Increase (decrease) total net patient rev 1.1% -4.0% # 15.8% 0.07 Outpt. gross rev (% of total gross pt. rev) 75.9% 43.8% 1.73 74.3% 1.02 Net Revenue Statistics Inpatient net revenue per discharge \$2,000 \$4,601 0.43 \$1,634 1.22 Inpatient net revenue per day \$395 \$476 0.83 \$310 1.28 | Total hospital profit | t margin | 5.9% | 0.8% | 6.99 | 3.9% | 1.51 |
| Days in net patient accounts receivable 57.3 31.1 1.84 65.8 0.87 Average payment period 74.8 22.7 3.30 93.2 0.80 Equity financing 74.1% 49.1% 1.51 68.9% 1.08 Long-term debt to equity ratio 0.0 0.6 0.00 0.0 0.0 Times interest earned 0.0 2.3 0.00 87.8 0.00 Total asset turnover 1.3 3.2 0.42 1.3 1.04 Average age of plant: years 10.3 6.6 1.54 9.6 1.07 Increase (decrease) total net patient rev 1.1% -4.0% # 15.8% 0.07 Outpt. gross rev (% of total gross pt. rev) 75.9% 43.8% 1.73 74.3% 1.02 Net Revenue Statistics Inpatient net revenue per discharge \$2,000 \$4,601 0.43 \$1,634 1.22 Inpatient net revenue per day \$395 \$476 0.83 \$310 1.28 | Return on equity | | 10.8% | 5.5% | 1.97 | 7.4% | 1.47 |
| Average payment period 74.8 22.7 3.30 93.2 0.80 Equity financing 74.1% 49.1% 1.51 68.9% 1.08 Long-term debt to equity ratio 0.0 0.6 0.00 0.00 Times interest earned 0.0 2.3 0.00 87.8 0.00 Total asset turnover 1.3 3.2 0.42 1.3 1.04 Average age of plant: years 10.3 6.6 1.54 9.6 1.07 Increase (decrease) total net patient rev 1.1% -4.0% # 15.8% 0.07 Outpt. gross rev (% of total gross pt. rev) 75.9% 43.8% 1.73 74.3% 1.02 Net Revenue Statistics Inpatient net revenue per discharge \$2,000 \$4,601 0.43 \$1,634 1.22 Inpatient net revenue per day \$395 \$476 0.83 \$310 1.28 | Current ratio | | 2.6 | 2.3 | 1.10 | 2.0 | 1.29 |
| Equity financing 74.1% 49.1% 1.51 68.9% 1.08 Long-term debt to equity ratio 0.0 0.6 0.00 0.00 Times interest earned 0.0 2.3 0.00 87.8 0.00 Total asset turnover 1.3 3.2 0.42 1.3 1.04 Average age of plant: years 10.3 6.6 1.54 9.6 1.07 Increase (decrease) total net patient rev 1.1% -4.0% # 15.8% 0.07 Outpt. gross rev (% of total gross pt. rev) 75.9% 43.8% 1.73 74.3% 1.02 Net Revenue Statistics Inpatient net revenue per discharge \$2,000 \$4,601 0.43 \$1,634 1.22 Inpatient net revenue per day \$395 \$476 0.83 \$310 1.28 | Days in net patient a | accounts receivable | e 57.3 | 31.1 | 1.84 | 65.8 | 0.87 |
| Long-term debt to equity ratio 0.0 0.6 0.00 0.00 0.00 Times interest earned 0.0 2.3 0.00 87.8 0.00 Total asset turnover 1.3 3.2 0.42 1.3 1.04 Average age of plant: years 10.3 6.6 1.54 9.6 1.07 Increase (decrease) total net patient rev 1.1% -4.0% # 15.8% 0.07 Outpt. gross rev (% of total gross pt. rev) 75.9% 43.8% 1.73 74.3% 1.02 Net Revenue Statistics Inpatient net revenue per discharge \$2,000 \$4,601 0.43 \$1,634 1.22 Inpatient net revenue per day \$395 \$476 0.83 \$310 1.28 | Average payment perio | od | 74.8 | 22.7 | 3.30 | 93.2 | 0.80 |
| Times interest earned 0.0 2.3 0.00 87.8 0.00 Total asset turnover 1.3 3.2 0.42 1.3 1.04 Average age of plant: years 10.3 6.6 1.54 9.6 1.07 Increase (decrease) total net patient rev 1.1% -4.0% # 15.8% 0.07 Outpt. gross rev (% of total gross pt. rev) 75.9% 43.8% 1.73 74.3% 1.02 Net Revenue Statistics Inpatient net revenue per discharge \$2,000 \$4,601 0.43 \$1,634 1.22 Inpatient net revenue per day \$395 \$476 0.83 \$310 1.28 | Equity financing | | 74.1% | 49.1% | 1.51 | 68.9% | 1.08 |
| Total asset turnover 1.3 3.2 0.42 1.3 1.04 Average age of plant: years 10.3 6.6 1.54 9.6 1.07 Increase (decrease) total net patient rev 1.1% -4.0% # 15.8% 0.07 Outpt. gross rev (% of total gross pt. rev) 75.9% 43.8% 1.73 74.3% 1.02 Net Revenue Statistics Inpatient net revenue per discharge \$2,000 \$4,601 0.43 \$1,634 1.22 Inpatient net revenue per day \$395 \$476 0.83 \$310 1.28 | Long-term debt to equ | uity ratio | 0.0 | 0.6 | 0.00 | 0.0 | 0.00 |
| Average age of plant: years 10.3 6.6 1.54 9.6 1.07 Increase (decrease) total net patient rev 1.1% -4.0% # 15.8% 0.07 Outpt. gross rev (% of total gross pt. rev) 75.9% 43.8% 1.73 74.3% 1.02 Net Revenue Statistics Inpatient net revenue per discharge \$2,000 \$4,601 0.43 \$1,634 1.22 Inpatient net revenue per day \$395 \$476 0.83 \$310 1.28 | Times interest earned | i - | 0.0 | 2.3 | 0.00 | 87.8 | 0.00 |
| Increase (decrease) total net patient rev 1.1% -4.0% # 15.8% 0.07 Outpt. gross rev (% of total gross pt. rev) 75.9% 43.8% 1.73 74.3% 1.02 Net Revenue Statistics Inpatient net revenue per discharge \$2,000 \$4,601 0.43 \$1,634 1.22 Inpatient net revenue per day \$395 \$476 0.83 \$310 1.28 | Total asset turnover | | 1.3 | 3.2 | 0.42 | 1.3 | 1.04 |
| Increase (decrease) total net patient rev 1.1% -4.0% # 15.8% 0.07 Outpt. gross rev (% of total gross pt. rev) 75.9% 43.8% 1.73 74.3% 1.02 Net Revenue Statistics Inpatient net revenue per discharge \$2,000 \$4,601 0.43 \$1,634 1.22 Inpatient net revenue per day \$395 \$476 0.83 \$310 1.28 | Average age of plant: years 10.3 | | 10.3 | 6.6 | 1.54 | 9.6 | 1.07 |
| Outpt. gross rev (% of total gross pt. rev) 75.9% | Increase (decrease) total net patient rev 1.1% | | -4.0% | # | 15.8% | 0.07 | |
| Net Revenue Statistics Inpatient net revenue per discharge \$2,000 \$4,601 0.43 \$1,634 1.22 Inpatient net revenue per day \$395 \$476 0.83 \$310 1.28 | | | | | | | |
| Inpatient net revenue per day \$395 \$476 0.83 \$310 1.28 | | | , | | | | |
| Inpatient net revenue per day \$395 \$476 0.83 \$310 1.28 | | | \$2,000 | \$4,601 | 0.43 | \$1,634 | 1.22 |
| | | | | | | | |
| | | | \$39 | \$256 | 0.15 | \$42 | 0.93 |